THE NEW YORK TIMES, FRIDAY, DECEMBER 4, 1987

C.I.A. Aids Harvard Study on Intelligence Policy

By MARTIN TOLCHIN
Special to The New York Times

WASHINGTON, Dec. 3 — The John F. Kennedy School of Government at Harvard Univesity announced today that the Central Intelligence Agency had provided $400,000 for a three-year program of research and training on intelligence assessment and policy.

The program will have four components: preparation of case studies examining how intelligence assessments were made; meetings with current and former officials to discuss possible lessons of these cases; one-week executive training sessions, held twice a year, for senior analysts, and the participation of an intelligence analyst.

None of the work will involve information classified for security reasons.

"The work is consistent with university policy and the principles of academic freedom," the school said in a statement, "and all research products and case studies will be freely available for use at Harvard and elsewhere."

'Knowing Your Own Government'

The program will be directed by Ernest R. May, the Charles Warren Professor of History at Harvard. Prof. Richard E. Neustadt, Dr. Gregory F. Treverton and Associate Dean Peter Zimmerman will also participate in the research.

Professor Neustadt said in an interview that the program was an outgrowth of a recent book he had written with Professor May, "Thinking in Time: The Uses of History for Decision Making."

"A couple of years ago," Professor Neustadt said, "we started a course called Foreign Assessment, dealing specifically with the problem of how you think about another government when you have something specific in mind that you want to do with it, or to it, or you think it might want to do with or to you."

"As we see it, it's a double problem," he added. "It's not just a problem of looking at the other government, but also a problem of knowing your own government, and what's on the minds of decision makers. We think that the second task is much harder than the first one."

Other national security seminars offered by the Kennedy school include an eight-week program for senior officials in national security and a two-week program in natinal and international security.

Declassified and Approved For Release 2011/11/07 : CIA-RDP97-00418R000200150023-2
Declassified and Approved For Release 2011/11/07 : CIA-RDP97-00418R000200150023-2